

SUBCONTRACTOR	DELIVERABLE	ACTION
Optiscam A/S	An integrated optical scanner that had to be specially developed for the machine.	Dan-Pal A/S obtained a separate bid for the optical scanner – before forwarding their bid to the newspaper group and making sure that Optiscam A/S lived up to the newspaper group's requirements.
El-strøm ApS	The wiring in the machine's control cabinet.	Dan-Pal A/S collaborated so closely with EL-Strøm ApS that they had agreed on a number of key figures that they could use to calculate the cost of the work. No separate bids were requested and the work could have been performed by companies other than El-strøm ApS.
Bragg and Withney A/S	Motors for the machine.	The prices were on a price list. No bids were requested, and the motors could have been supplied by other companies.

FIGURE 4.33
List of subcontractors.